

## BU 1: Health and Wellbeing Board - as at 27/07/2016

Risk No	Risk Title	Risk Consequences	Risk Owner	Existing Control Measures	Current Score	Prob. & Impact	Target Score	Prob. & Impact	Risk Mitigation Action	Owner	% comp	Review Date	Recovery Plan
3453	Failure to ensure engagement and consultation with stakeholders	Lack of engagement with communities and partners; Board objectives not achieved; Reputational and political implications for the Board;	Health and Wellbeing Board	Engagement Hub; Communications Group; Consultation process ensuring partners/stakeholders views influence the shaping of the H&WB Strategy; Senior Stakeholder Group in place;	Category 3	P = L F = M OI = H	Category 5	P = VL F = M OI = M	Develop Communication Plan 16/17  Formulation of a coherent, relevant & meaningful Strategy and ToR of the Board currently being pursued. Steps to be taken to ensure these are submitted to the executive boards of all member organisations (including Full Council & Area Councils) as part of ensuring individual & collective ownership & adoption of the Strategy. This will include a communications plan to collate the views of service users & public as part of informing the development of the refreshed Strategy & promoting the Strategy.  Better Care Fund submission 16/17 - final updates to be undertaken with resubmission due August 2016	Karen Sadler  Karen Sadler  Karen Sadler	0   70	31/12/2016  31/12/16  31/12/2016	
3454	Failure to produce and refresh the JSNA	JSNA may not fully identify and reflect the ongoing and evolving needs of communities and other stakeholders.	Health and Wellbeing Board	JSNA 2013 - 2016 in place; Timeline for refresh agreed by the Board. Joint Intelligence sub group; BU 15 includes research and business intelligence function;	Category 5	P = VL F = L OI = H	Category 5	P = VL F = L OI = H	New JSNA being developed by Research and Business Intelligence Team and Public Health - due October 2016	Liz Pitt	40%	31/12/2016	
3455	Failure to develop and refresh the H&WB Strategy	Board does not meet its objectives; Health and wellbeing needs of communities and barnsley residents not fully identified; No clear strategic lead;	Health and Wellbeing Board	Strategy 2014 - 2019 agreed by the Board June 2014 - with milestones in place; Senior Strategic Development Group established; Strategy to be developed in 2016 which will include the revised Public Health strategy;	Category 5	P = VL F = L OI = H	Category 5	P = VL F = L OI = H	Refreshed H&WB strategy in development - due October 2016 (strategy to reflect and link to Local Plan for Barnsley)	Karen Sadler	70	31/12/16	
3456	Ensuring that partners consider the strategic elements of the H&WB Strategy in their commissioning plans	Disjointed commissioning of services by partners; Requirements of communities and residents may suffer from poorly commissioned and/or ineffective delivery of services; Potential reputational and political issue for the Board;	Health and Wellbeing Board	Partner input into agreed strategy; Programme boards (reporting to the H&WB) established to commission and deliver services; Joint Commissioning Sub Group established; Performance management metrics and associated targets developed by the Board and performance dashboard developed;	Category 4	P = M F = M OI = M	Category 5	P = M F = L OI = L	As part of the formulation of the revised H&WB Strategy & ToR a Memorandum of Agreement & information/data sharing protocols are to be agreed to support the effective overview & monitoring of the Strategy & Action Plan - engagement taking place at Board level.	Karen Sadler	70	31/12/2016	
3457	Failure to effectively manage partner relationships and expectations	The objectives and priorities of the H&WB may not be fully met; Potential for breakdown of partner working relations, creating tensions within the Board; Reputational and political implications for the Board;	Health and Wellbeing Board	Board membership includes partners; Senior Strategic Development Group established; Work programme and milestones in place; Sustainable Transformation Group in place; Internal Audit report 15/16 - actions complete;	Category 3	P = L F = L OI = H	Category 6	P = VL F = L OI = L	Outcomes of recent development session & learning from evidence based best practice (eg Wiltshire Council) to be implemented. To be complemented by ToR & Memorandum of Agreement as part of ensuring a place based approach - engagement taking place at Board level and via SSDG	Karen Sadler	70	31/12/2016	
3458	Failure to deliver 16/17 priorities	Reputational and political implications for the Board; Partners may become disenfranchised leading to tensions amongst board members; Loss of stakeholder / communities confidence in the Board's ability to deliver expected outcomes;	Health and Wellbeing Board	Programme boards established to deliver priorities; Robust programme management arrangements established; H&WB Strategy 2014 -2019;	Category 3	P = L F = H OI = H	Category 5	P = L F = M OI = M	As part of the refresh of the Strategy & revised ToR, a Memorandum of Agreement, updated risk register & information/data sharing protocols will allow for a more robust overview of performance & risks & enable remedial action to be taken to keep improvements in outcomes on track.	Karen Sadler	70	31/12/2016	

3460	Failure to enable the delivery of a systems/service re-design & integrated pathways	Poor outcomes for Barnsley Communities and residents - expectations not met; Potential reputational and political issue for the Board;	Health and Wellbeing Board	Better Care Fund submission; Senior Strategic Development Group; H&WB Strategy 2014 - 2019; Programme Manager for Stronger Barnsley Together now in post; Joint planning processes in place for Childrens and Adults Partnerships; SSDG and System Resilience Group in place; Role & scope of the Barnsley Stronger Communities Partnership & Strategic Housing Partnership identified & established;	Category 4	P = M F = M OI = M	Category 5	P = L F = L OI = M	Integration will be a strategic priority in the Strategy and reflected in the Barnsley Plan. Going forward, work will continue to build on Barnsley's strong foundations for commissioning and service transformation and integration.	Karen Sadler		31/12/2016	
3795	Failure to deal with the impacts of the emerging Devolution Deal upon local health and wellbeing policies	Implications for local service delivery; Impact of change upon local service delivery; SCR undertaking scrutiny activity regarding health and wellbeing activity;	Health and Wellbeing Board	Health and Wellbeing not included as part of Devolution Deal; If the Mayor of the City Region feels there are opportunities to deliver health functions in a different / improved way there is scope within the Devolution Deal for them to direct change; Consultation taking place August 2016;	Category 4	P = M F = L OI = M	Category 5	P = M F = L OI = L	Monitor and review 16/17	Karen Sadler	25	31/12/2016	
3845	Failure to achieve the outcomes sought through the local Better Care Fund plan	Short term impact on reducing hospital, residential and nursing care admissions, delayed discharges and improving the re-enablement of older people living independently; Long term impact on transformation of health and social care;	Health and Wellbeing Board	Section 75 Agreement between Barnsley MBC and Barnsley CCG setting out commissioning arrangements, risk share and performance against targets managed through Adult Joint Commissioning Services; Monitoring of the local BCF plan;	Category 3	P = L F = M OI = H	Category 5	P = L F = M OI = M		Lennie Sahota, Jane Wood, Jamie Wike			